ATTACHMENT C

BUFFALO

SEWER AUTHORITY

Mission Statement

and

Annual Measurement Report

For Fiscal Year Ending

June 30, 2026

Mission Statement:

Buffalo Sewer protects public health and our Great Lakes waterways from water pollution.

List of Performance Goals:

- **Performance Goal:** Establish and collect equitable sewer rates, charges and revenues that will satisfy the revenue requirements of the Buffalo Sewer Authority's System.
    - **Measurement:** Did the Board manage its rate structure and collect sufficient revenues to operate the Buffalo Sewer Authority's System?
    - **Measurement Result:** For the fiscal year ended 6/30/2026, the Buffalo Sewer Authority's General Fund revenue exceeded expenditures by $27.2 million.

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- **Performance Goal:** Establish realistic budgets and capital improvement plans that are current and predictive of future needs of the Buffalo Sewer Authority's System.
    - **Measurement Goal:** Did the Board prepare realistic budgets to pay for operations, maintenance, and capital projects necessary and appropriate for the provision of services and maintenance of the Buffalo Sewer Authority's System?
    - **Measurement Result:** For the fiscal year ended 6/30/2026, the Buffalo Sewer Authority's Operating Budget totaled $ $79.4 million, and the Capital Plan to pay for capital improvements to the Authority's system, including the Long-Term Control Plan totaled $120.9 million.

- **Performance Goal:** Establish sewer rates and policies that provide equitable access to wastewater services for all City of Buffalo residents.
    - **Measurement Goal:** Did the Board approve sewer rates and policies that ensure equitable access to wastewater services for all City of Buffalo residents?
    - **Measurement Result:** For the fiscal year ended 6/30/2026, there was an increase to sewer rents charged by the Buffalo Sewer Authority. Sewer rents based on water use increased by three percent or approximately $8.00 per year. The levy of sewer rents based on assessed value increased by $5,000,000, and the rate per thousand dollars of assessed valued decreased from $1.99 per thousand to $1.29 per thousand. With the goal of providing citizens of the City of Buffalo with equitable water resources, the Buffalo Sewer Authority continues to offer low-income and senior discount programs.

Additional questions:

1. Have the board members acknowledged that they have read and understood the mission of the public authority?

   Yes

2. Who has the power to appoint the management of the public authority?

   Pursuant to Public Authorities Law, Chapter 43-A, Article 5, Title 8, Section 1177, the Members of the Buffalo Sewer Authority Board are appointed by the Mayor of the City of Buffalo and confirmed by the City of Buffalo Common Council. The Buffalo Sewer Authority Board appoints agents and employees to maintain and operate the Buffalo Sewer Authority's System.

3. If the Board appoints management, do you have a policy you follow when appointing the management of the public authority?

   Yes, all appointments are made pursuant to Public Authorities Law, Chapter 43-A, Article 5, Title 8, Section 1177.

4. Briefly describe the role of the Board and the role of management in the implementation of the mission.

   The Buffalo Sewer Authority Board meets regularly, in public sessions, in compliance with the New York Open Meetings Law and related laws. It regularly receives and reviews reports from the General Manager, other management officials, its independent consulting engineers, legal counsel, auditors, and rate consultant regarding the operation, maintenance, and oversight of the Buffalo Sewer Authority. It also works cooperatively with the United States Environmental Protection Agency, and various departments and agencies of State of New York, County of Erie, City of Buffalo, including but not limited to, City of Buffalo Commissioner of Public Works, Parks and Streets, City of Buffalo Comptroller, City of Buffalo Corporation Counsel and other City of Buffalo officers and employees to implement policies and procedures to achieve the mission of the Buffalo Sewer Authority.